

ANNUAL FINANCIAL REPORT

2019

FROM THE ADJUTANT GENERAL

Michael L. Parson
Governor



STATE OF MISSOURI
OFFICE OF THE ADJUTANT GENERAL
DEPARTMENT OF PUBLIC SAFETY
IKE SKELTON NATIONAL GUARD TRAINING SITE
2302 MILITIA DRIVE
JEFFERSON CITY, MISSOURI 65101-1203

Levon E. Cumpton
Brigadier General, MONG
The Adjutant General



Dear Governor Parson,

I am pleased to report that your Missouri National Guard continues to be one of the strongest and best trained Guard forces in the nation. Two Thousand Nineteen has been a year of transition for our force. We focused on positive changes in our organization, placing the right leaders in the right positions and setting a course for success. We also made several changes to our force structure. Through the deactivation of units and the acquisition of others, we enhanced our ability to support state emergencies and federal deployments with greater flexibility. Our Soldiers and Airmen stand ready to tackle any challenges that may face our state or nation.

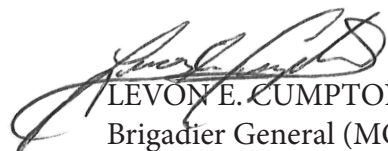
Over the last year we re-certified our Homeland Response Force, which has the capability to respond to chemical, biological, radiological and nuclear hazards within a four-state FEMA region. Additionally, the Missouri National Guard continues its strong focus on cyber operations, ensuring the security of key cyber assets and cyber terrain. In support of the State, the Missouri National Guard conducted key exercises, validating its ability to respond to potential environmental hazards such as large scale earthquakes, winter storms and flooding.

The Missouri National Guard increased its visibility around the world in 2019. Over the last year, nine units activated for federal deployment. These units served throughout the Middle East as well as Central America. In Central America, our Guardsmen served not only in Guantanamo Bay, but also in Panama where they engaged in several important exchanges with our Panamanian partners, focusing on training. In the Middle East, our Guardsmen conducted missions ranging from customs to engineering, ensuring our security here in the homeland.

I am truly proud to serve as your Adjutant General. The Soldiers and Airmen of the Missouri National Guard are some of the finest in the world. Their achievements speak for themselves. As Citizen-Guardsmen, however, it is important to always remember that our Soldiers and Airmen are also engaged full-time in their communities and with their families. I see it as my duty to ensure our organization takes care of the force and never forgets their sacrifices. We train, fight and win, while taking care of each other as one team.

This report will showcase the accomplishments of our Citizen-Soldiers and Airmen over the last year and reinforce that fact that your Missouri National Guard is Always Ready, Always There.




LEVON E. CUMPTON
Brigadier General (MO), MONG



LEADERSHIP

Brig. Gen. Levon E. Cumpton

The Adjutant General

Chief Warrant Officer 5 Patrick Muenks
State Command Chief Warrant Officer

Command Sgt. Maj. Kannon John
State Senior Enlisted Leader

Command Chief Master Sgt. Joseph Hamlett
State Command Chief Master Sergeant

MISSION

The Missouri National Guard organizes, trains and prepares a family and community-based force of ready citizen Soldiers and Airmen as units to defend and serve the people of Missouri and the United States of America.

VISION

The Missouri National Guard is a recognized community and national leader in Soldier, Airman and Family readiness, possessing agile and effective units capable of responding to changing demands.

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FEDERAL DEPLOYMENTS

Unit

Home Station

Det 2, CO C 2/245th Aviation Regiment.....	Jefferson City, MO
1175th Military Police Company.....	Saint Claire, MO
3175th Military Police Company.....	Warrenton, MO
HHC 35th Combat Aviation Brigade.....	Sedalia, MO
935th Aviation Support Battalion.....	Warrensburg, MO
35th Engineer Brigade.....	Fort Leonard Wood, MO
70th Mobile Public Affairs Detachment.....	Jefferson City, MO
135th Aviation Battalion.....	Kansas City, MO
235th Engineer Team.....	Fort Leonard Wood, MO

EMERGENCIES & EXERCISES

Vigilant Guard Special Focus Exercise

The Missouri National Guard conducted an exercise to test response to a large-scale New Madrid Seismic Zone earthquake in our region. This exercise built upon the successes of a similar small-scale exercise conducted in 2018. The Missouri National Guard coordinated with multiple local, state, and national partners including Federal Emergency Management Agency, State Emergency Management Agency, National Weather Service, Defence Coordination Element, the Utah National Guard and Missouri Task Force 1. This exercise further prepares the Missouri National Guard by testing procedures and processes in place, as well as building upon established partnerships for the possibility of a real-world event.

Winter Storm Exercise

During the fall of 2018, the Missouri National Guard’s Joint Operations Center conducted a winter storm exercise in order to prepare for potential state activation in the event of winter weather storms. These exercises are designed to test procedures and incorporate joint planning and communication plans. During this exercise, several working groups were formed and action plans were validated. These exercises reinforce the National Guard’s motto “Always Ready, Always There!”

Homeland Response Force

In October 2018, the Missouri National Guard’s Homeland Response Force (HRF) conducted an external evaluation exercise to obtain its Department of Defense certification. This exercise was the culmination of multiple training events conducted throughout the previous year. The Missouri National Guard’s HRF is one of only ten in the nation. It directly supports FEMA Region VII with over 500 Soldiers and Airmen trained in emergency response in a Chemical, Biological, Radiological, or Nuclear (CBRN) hazard environment. The

HRF can conduct collapsed structure rescues, medical triage, mass decontamination, perimeter security and command and control additional CBRN units.

Show Me Missouri Severe Weather and Flooding

From May to June 2019, our Soldiers and Airmen responded to numerous towns and cities along the Grand, Missouri, and Mississippi Rivers to assist local authorities in response to large-scale flooding. During this operation, over 400 service members conducted missions ranging from sandbagging operations along levees and critical infrastructure, to evacuating stranded civilians impacted by flood waters.

Support to the Southwest Border

The Missouri National Guard continues to provide support to U.S. Customs and Border Protection following the President’s call for National Guard forces. Missouri Guardsmen are currently supporting this mission by providing maintenance to aircraft as well as launch and recovery of aircraft. Missouri Guardsmen are in support and did not have direct contact with migrants nor did they conduct law enforcement missions.

State Partnership Program

Throughout 2019, over 50 Missouri National Guard Soldiers participated in subject matter expert exchanges with over 160 Panamanian Soldiers. These exchanges focused on aviation maintenance, small arms maintenance, border security, noncommissioned officer development programs and joint operation center exercises. Missouri National Guard Soldiers, in conjunction with Panamanian soldiers, exchanged best practices, shared ideas, expertise and standard operating procedures. These exchanges furthered the long standing professional relationship between the Missouri National Guard and Panamanian forces.

FINANCIAL IMPACT

Fiscal Year 2019

Over 99 percent federally funded, the Missouri National Guard is an economic engine for Missouri. The Missouri National Guard provides economic benefit to communities throughout Missouri. Money expended through this community-based organization turns over several times in every segment of the state economy. Economic benefits occur through military and civilian pay and allowances, purchasing goods and services, and capital investments in facilities.

In deriving FY19 economic impact data, financial information was collected from Missouri National Guard official accounting records. The economic impact figure is accelerated 1.8 times to reflect the National Guard Bureau's effect of dollars in action throughout Missouri communities. The chart below demonstrates the overall impact of the National Guard in Missouri, combining the effect of the payroll and building expenditures. To the right, this impact is broken down by city and county, highlighting the influence on local and regional economies.

Traditional Guard Pay.....	\$131,173,756
Active Guard Pay.....	\$100,767,659
Civil Service Technician Pay.....	\$138,472,582
Mobilized Pay.....	\$41,313,536
State Pay.....	\$3,173,058
Total Guard-Related Payroll Expenditures.....	\$414,900,591
Supplies, Equipment, Maintenance, and Repair Contracts.....	\$80,027,050
Local Construction Projects (State & Federal).....	\$17,155,407
Total Guard-Related Operational Expenditures.....	\$97,182,457
Total Combined Missouri National Guard Expenditures.....	\$512,083,048
Total Economic Impact.....	\$1,167,549,350



City (COUNTY)

Total

ALBANY (GENTRY).....	\$1,799,229
ANDERSON (McDONALD).....	\$1,045,606
AURORA (LAWRENCE).....	\$2,075,781
BOONVILLE (COOPER).....	\$2,642,176
BRIDGETON (ST LOUIS).....	\$12,179,715
CAPE GIRARDEAU (CAPE GIRARDEAU).....	\$7,365,715
CARTHAGE (JASPER).....	\$2,799,240
CHILLICOTHE (LIVINGSTON).....	\$1,888,434
CLINTON (HENRY).....	\$2,399,786
COLUMBIA (BOONE).....	\$4,871,940
DeSOTO (JEFFERSON).....	\$1,270,529
DEXTER (STODDARD).....	\$1,665,460
DONIPHAN (RIPLEY).....	\$59,916
FARMINGTON (ST FRANCOIS).....	\$2,371,409
FESTUS (JEFFERSON).....	\$4,945,503
FLORISSANT (ST LOUIS).....	\$613,820
FREDERICKTOWN (MADISON).....	\$2,037,794
FORT LEONARD WOOD Army (PULASKI).....	\$15,839,743
FORT LEONARD WOOD Air (PULASKI).....	\$209,728
FULTON (CALLAWAY).....	\$3,025,524
HANNIBAL (MARION).....	\$881,642
HARRISONVILLE (CASS).....	\$3,272,301
INDEPENDENCE (JACKSON).....	\$2,909,417
JACKSON (CAPE GIRARDEAU).....	\$1,572,459
JEFFERSON BARRACKS (ST LOUIS) Army.....	\$38,202,295
JEFFERSON BARRACKS (ST LOUIS) Air.....	\$19,019,986
JEFFERSON CITY Army (COLE/CALLAWAY).....	\$15,760,096
JEFFERSON CITY Air (COLE/CALLAWAY).....	\$62,000,924
JOPLIN (JASPER).....	\$5,142,064
KANSAS CITY (JACKSON).....	\$18,883,905
NORTH KANSAS CITY (CLAY).....	\$500,801
KENNETT (DUNKLIN).....	\$1,392,428
KINGSHIGHWAY (ST LOUIS).....	\$59,768
KIRKSVILLE (ADAIR).....	\$365,430
LAMAR (BARTON).....	\$45,034
LEBANON (LACLEDE).....	\$2,978,163
LEXINGTON (LAFAYETTE).....	\$3,885,096
MACON (MACON).....	\$4,140,641
MARSHALL (SALINE).....	\$3,647,409
MARYVILLE (NODAWAY).....	\$3,948,815
MEXICO (AUDRAIN).....	\$510,016
MOBERLY (RANDOLPH).....	\$957,165
MONETT (BARRY).....	\$3,875,941
NEOSHO (NEWTON) Camp Crowder.....	\$4,706,760
NEVADA (VERNON) Camp Clark.....	\$5,084,688
OZARK (CHRISTIAN).....	\$488,344
PERRYVILLE (PERRY).....	\$2,234,212
PIERCE CITY (LAWRENCE).....	\$2,308,731
POPLAR BLUFF (BUTLER).....	\$4,022,156
PORTAGEVILLE (NEW MADRID).....	\$50,719
RAYTOWN (JACKSON) Field Maintenance Shop.....	\$887,594
RICHMOND (RAY).....	\$3,412,157
ROLLA (PHELPS).....	\$3,192,517
SEDALIA (PETTIS).....	\$11,941,489
SIKESTON (SCOTT).....	\$1,599,848
SPRINGFIELD (GREENE).....	\$33,508,887
SPRINGFIELD (AVCRAD).....	\$33,990,278
ST. CLAIR (FRANKLIN).....	\$4,130,459
ST. JOSEPH (BUCHANAN) Air.....	\$5,800,348
ST. JOSEPH (BUCHANAN) Army.....	\$97,861,311
ST. LOUIS (ST LOUIS) Air.....	\$29,869
ST. LOUIS (ST LOUIS) Army.....	\$5,029,257
ST. PETERS (ST CHARLES).....	\$381,491
TRENTON (GRUNDY).....	\$2,887,623
WAPPAPELLO (WAYNE).....	\$124,168
WARRENSBURG (JOHNSON).....	\$2,097,636
WARRENTON (WARREN).....	\$4,275,168
WEST PLAINS (HOWELL).....	\$1,873,980
WHITEMAN AIR FORCE BASE (JOHNSON) Army.....	\$8,743,053
WHITEMAN AIR FORCE BASE (JOHNSON) Air.....	\$40,467,505

TOTAL..... \$512,083,048

EDUCATION BENEFITS

The Missouri National Guard strives to increase opportunities for Soldier and Airmen. Increasing educational opportunities is among the Missouri National Guard's most important benefits.

Missouri offers Missouri National Guard Soldier and Airmen tuition assistance. In school year 2018-19, 1,280 Soldiers and Airmen capitalized on Missouri's tuition assistance. On average, Missouri provides Soldiers and Airmen with over \$4,200 per year.

The Missouri National Guard also capitalizes on federal programs to expand tuition assistance capacity. Over 540 Soldiers capitalized on federal tuition assistance. On average, Soldiers received \$3,200 per year.

The Missouri National Guard remains cognizant of spending state

resources prudently. Missouri National Guard Soldiers always exhaust federal tuition assistance before using state tuition assistance.

In many fields, the Missouri National Guard provides student loan repayment up to \$50,000, and for a few select fields, such as some health professions, up to \$250,000. As well, Soldiers and Airmen can capitalize on the G.I. Bill to assist with college expenses.

These educational benefits are vital to attract high quality, service oriented, Soldiers and Airmen. Further, since the Missouri National Guard is predominantly a part-time force, education benefits are essential for enhancing Soldier and Airmen civilian career opportunities. In the end, the Missouri National Guard provides Missouri employers with values based and well-educated Soldiers and Airmen.

SHOW-ME GOLD PROGRAM

The Show-Me GOLD (Guard Officer Leadership Development) Program provides a campus-based pre-commissioning program at select four-year universities. The program trains selected personnel in the fundamentals of leadership and basic military skills, instills the professional and physical fitness ethic and evaluates leadership potential. This training will become a valuable tool for students throughout their college career, in their civilian careers and their future careers as officers in the Missouri National Guard. The Show-Me Gold program is in its 6th year of operation and continues to grow in strength.



MISSOURI VETERANS RECOGNITION PROGRAM



Missouri Veteran awards consist of medals, medallions and certificates, along with signed letters by the governor and others.

The Missouri Veterans Recognition program traces its roots to a 1919 Act of the Missouri General Assembly, which authorized the adjutant general to procure and present a medal to Missouri Veterans who served in the Spanish-American War, Mexican border service, or World War I.

In 2000, the World War II award was created and Missouri also made available to WWII Veterans who participated in the D-Day invasion of Europe (June 6- Sept. 30, 1944) a replica of the 50th Anniversary Jubilee of Liberty Medal. In 2003, the Korean War award was added, and, in 2006, the Vietnam award was added to the program.

In July 2013, the program exceeded 100,000 awards of the WWII, Jubilee of Liberty, Korea and Vietnam decorations.

Last year, the program announced the addition of two new awards for Veterans who served in the Gulf War and/or Iraq. The first is for Desert Shield/Dessert Storm (Aug. 7, 1990 to June 7, 1991) and the second is for Iraqi Freedom/New Dawn (March 19, 2003 to Dec. 15, 2011). Distribution of these awards began in late 2018.

The program is currently accepting applications for the new awards as well as all of the previous awards. More information is available at: <http://www.moguard.com/veteran-awards/>



Award	Program Totals	FY19
World War II	47,009	25
Jubilee of Liberty	5,311	0
Korean War	18,518	45
Vietnam War	31,385	266
Desert Storm	267	267
Iraqi Freedom	320	320



MISSOURI MILITARY FUNERAL HONORS PROGRAM

The Missouri Military Funeral Honors Program provides professional military funeral honors in accordance with service tradition, the National Honor Guard Army Standard Operating Procedure, Missouri State Statutes and Regulations, and Department of Defense Instructions for all eligible Veterans when requested by an authorized family member.

Operational since July 1, 1999, the Missouri Military Funeral Honors Program is a cooperative effort between the Missouri Army and Air National Guard, the active components of the Army, Marines, Navy, Air Force and Coast Guard, Veterans Service Organizations and Funeral Directors. The Missouri National Guard is the lead element for this program.

MISSOURI AIR NATIONAL GUARD

During its 95th year, the 131st Bomb Wing continued to make history at home and abroad in 2019. Throughout the year, Airmen based at Whiteman Air Force Base and Jefferson Barracks participated in critical training missions and maintained the highest levels of readiness. As a result of those efforts, the 131st and its active duty associate wing, the 509th Bomb Wing, were recognized as the nation's premier strategic bomber wing with the 2018 Omaha Trophy. At the same time, the 131st continued to train and execute its state mission. Dozens of 131st Airmen supported flood relief efforts in central Missouri during spring flooding, helping communities facing historic flooding, sandbag against rising waters. In September, the entire wing conducted its first, full-scale state mobilization training effort in Sedalia to assess its readiness for future state emergencies. Through it all, the 131st kept the safety and wellness of its Airmen as its highest priority by establishing and energizing a Community Action Team to identify, assess and address the unique resiliency issues faced by Citizen-Airmen.

The 139th Airlift Wing is the premier airlift wing in the Air National Guard. With ten C-130 Hercules aircraft assigned, it supports natural disaster relief domestically and the warfighting efforts overseas. The wing continues to see growth boosting a \$202 million economic impact in 2018. Major construction projects for 2019 include a new communications facility, running track pavilion and resiliency center. These projects support a long-range plan to relocate the base further north, increasing the wing's security and effectiveness.

In the 2019, the Missouri River in St. Joseph rose to over 15 feet above flood stage, the highest level ever recorded. The 139th Airmen filled and laid 20,000 sandbags along a half-mile stretch of the levee that protects the base, Rosecrans Memorial Airport and surrounding communities. The wing's future initiatives include the modernization of the C-130H to ensure its continued viability as an instrument of national security and power projection and the positioning of a full-motion C-130 simulator at Rosecrans to enhance further the wing's operational readiness and the Advanced Airlift Tactics Training Center/C-130H Weapons Instructor Course missions. We hope to secure an Aeromedical Evacuation Squadron, which will increase the mission of the Operations Group while establishing an enhanced viability and sustainment position for the wing. We also plan to invest in facilities and infrastructure to support current operations and position the wing for future missions.



MISSOURI ARMY NATIONAL GUARD

The Missouri National Guard (MONG) continues to build its partnerships with civilian authorities across the state and nation to prepare for all contingencies. As a Guard force, Missouri has two basic missions; to conduct support of federal deployments abroad and to assist in the security of the homeland. As part of the Guard's homeland mission, the MONG conducted Exercise Vigilant Guard (VG) May 29 to June 7, 2019. This exercise utilized approximately 1,100 National Guard (NG) Soldiers and Airmen, collaborating with federal, state, local and non-governmental civilian agencies to prepare for a unified response in the case of a disaster involving a catastrophic event.

This year, the catastrophic event unitized for the scenario focused on a 7.7 magnitude earthquake along the Cottonwood Grove Fault, located along the southwest segment of the New Madrid Seismic Zone. During the event, participants responded to a variety of potential disaster conditions including displaced persons, riot control, commodity distribution, route clearance, search and rescue, deteriorating public health conditions and hazmat response efforts. The state of Missouri led the simulated response with federal representatives providing support as needed to ensure the achievement of goals and objectives for the impacted region.

United States Northern Command and the National Guard Bureau sponsored the VG program to enhance the preparedness of the NG in performing state roles and responsibilities associated with Defense Support of Civil Authorities. The VG series provides an opportunity for state and territory



NG Joint Force Headquarters, Joint Task Forces, and field units to improve Command and Control and operational relationships with local, state, regional, and federal, civilian and military emergency response partners. The VG series also affords these same partners the opportunity to identify strengths and weaknesses in current plans, policies and procedures while responding to a simulated homeland security event. Because of the exercise, the Missouri National Guard is now better prepared to support civil authorities and first responders following major disasters.

MISSOURI NATIONAL GUARD CAPABILITIES

MAJOR UNIT PATCHES



JOINT FORCE HQ-MO
35TH MILITARY POLICE BRIGADE
70TH TROOP COMMAND
1107TH AVIATION GROUP



HEADQUARTERS MISSOURI AIR
NATIONAL GUARD



35TH ENGINEER BRIGADE



35TH INFANTRY DIVISION
35TH COMBAT AVIATION BRIGADE



110TH MANEUVER
ENHANCEMENT
BRIGADE



131ST BOMB WING



139TH AIRLIFT WING



Aviation

- Airport operations
- Supplies and equipment distribution
- Reconnaissance
- Search and rescue
- Security operations

Infantry

- Search and rescue
- Security operations

Chemical, Biological, Radiological and Nuclear (CBRN)

- Military CBRN forces command and control
- Security operations
- Search, rescue and extraction
- Technical and mass decontamination
- Medical triage and lifesaving

Engineer

- Barrier construction
- Horizontal and vertical construction
- Emergency route clearance
- Search and rescue
- Security operations
- Bridging capability

Military Police

- Search and rescue
- Security operations
- First responder and key personnel transportation support

Signal

- Communications
- Cyber network security and defense
- Information management and distribution

Support Battalion/Units

- Security operations
- Sustainment operations

Transportation

- Distribution of supplies/equipment
- On- and off-road transportation
- Incident management communications
- Hazard identification and mitigation advice

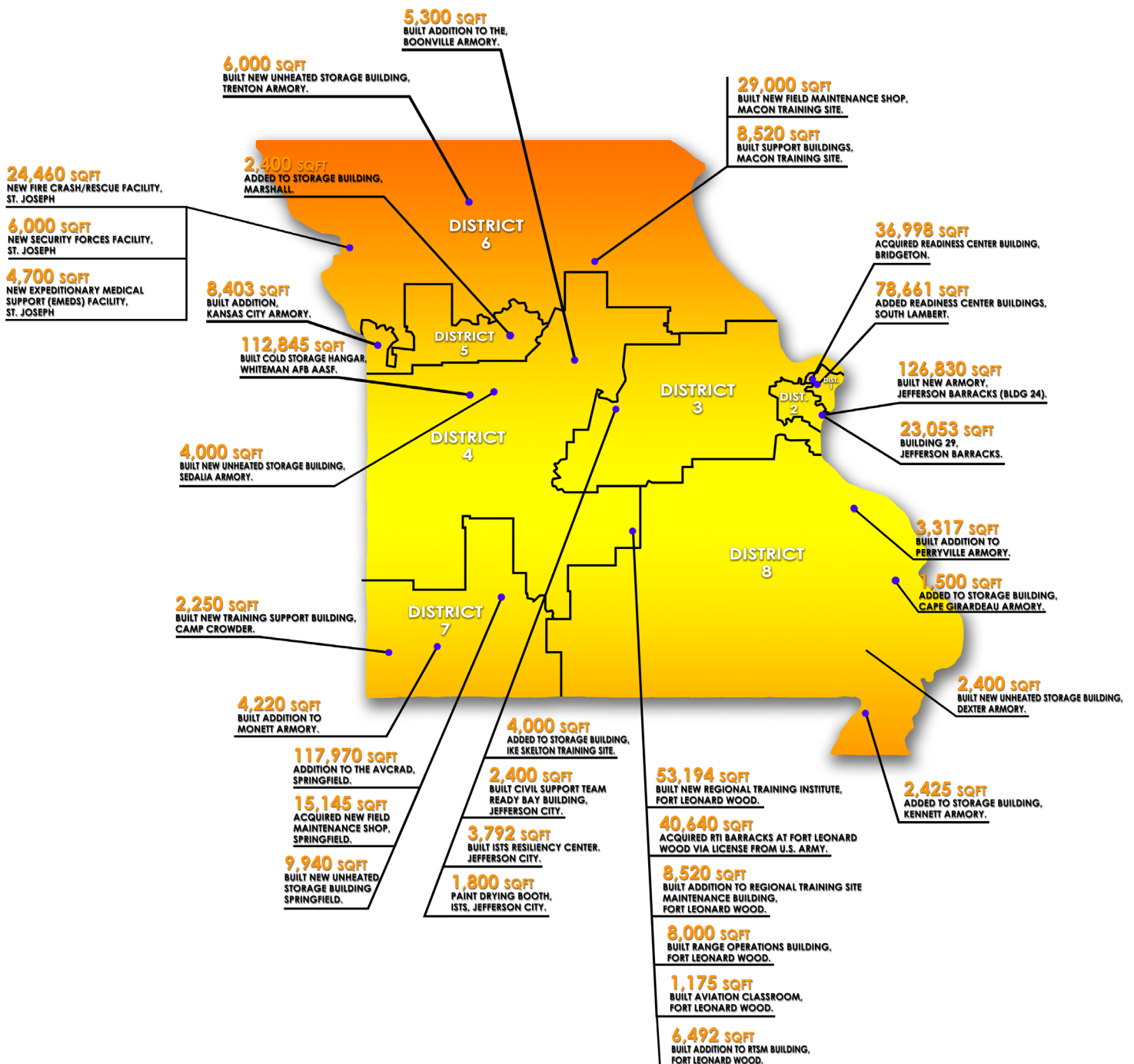
Medical

- Medical assistance
- Sustainment operations



SIGNIFICANT INFRASTRUCTURE

The Missouri National Guard is constantly working to improve and maintain our facilities. Significant infrastructure improvements help to ensure that our force has the resources needed to achieve success in our dual state and federal mission. Infrastructure improvements also serve as economic influxes into local economies. The projects identified below are organized by U.S. Congressional District.



IMPROVEMENTS SINCE 2009

PROJECTS UNDER CONSTRUCTION

Springfield

- AVCRAD Phase 3A(Shop Space, Supply & Administration)

Camp Crowder

- Company Administrative Training Building

Macon Training Site

- Company Administrative Training Building

ANTICIPATED CONSTRUCTION PROJECTS 2019-2023

Springfield

- TASMG Readiness Center
- AVCRAD Phase 3B (Shop and Supply Space)
- AVCRAD Phase 4 (Hangar)

St. Louis Area

- Readiness Center

Camp Crowder

- 60 Person Barracks
- Dining Facility
- Company Administrative Training Buildings
- Fitness Facilities

Camp Clark

- 60 Person Barracks
- Dining Facility
- Company Administrative Training Buildings
- Fitness Facilities
- Field Maintenance Shop Additions
- Firing Range

Fort Leonard Wood

- 60 Person Barracks
- Regional Maintenance Training Site Classroom Addition

Macon

- 30 Person Barracks

Ike Skelton Training Site

- Fitness Facilities

Jefferson Barracks

- Unheated Storage Building

Poplar Bluff

- Field Maintenance Shop Additions

St. Joseph

- Field Maintenance Shop Additions
- New Communications Facility
- New C130H Simulator Facility
- New Base Supply Warehouse
- New Open Skies Facility
- Security Forces Addition
- New Main Base Infrastructure & Entry Control Facility
- New Aircraft Parking Apron, Phase 1

ANTICIPATED ENERGY SAVING PROJECTS 2019-2023

HVAC Upgrades

- Camp Crowder (\$870,000)
- Camp Clark (\$662,000)
- Ft. Leonard Wood 1200 area (\$909,000)

LED Upgrades

- CSMS (\$176,000)
- PFO office (\$119,000)
- Whiteman AFB AASF (\$213,000)
- Ft. Leonard Wood AASF (\$169,000)
- 21 Armories (\$700,000)

Solar Installations

- PFO Warehouse (\$162,000)
- CSMS (\$400,000)
- Camp Crowder (\$1,300,000)
- Macon FMS (\$100,000)

Annual Total Savings: \$427,000



Whiteman AFB leadership led a ribbon-cutting ceremony at the new total-force readiness center. The new facility now houses the Airman and Family Readiness Centers.



MISSOURI NATIONAL GUARD UNITS

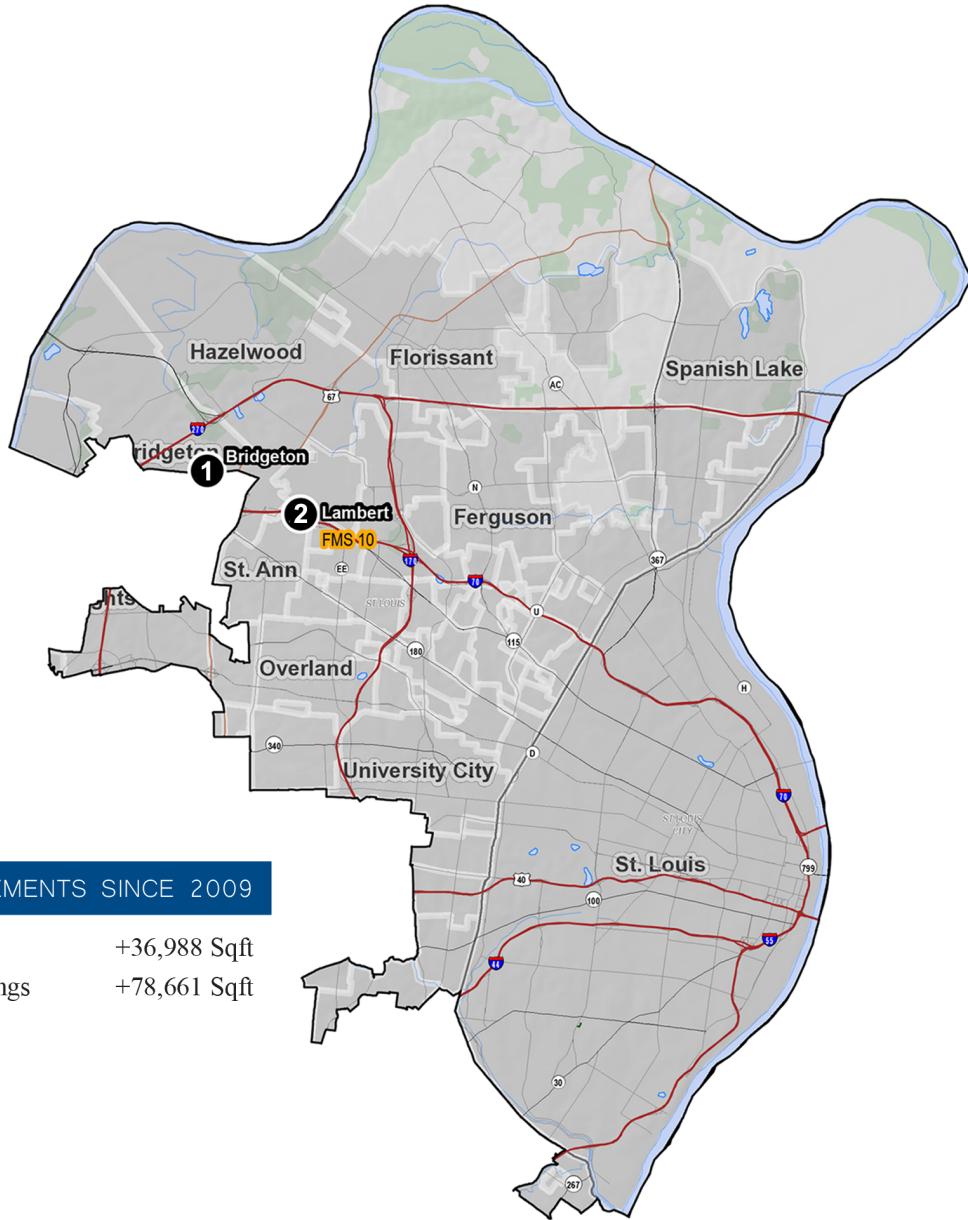
MISSOURI 1ST CONGRESSIONAL DISTRICT



Bridgeton	\$12,179,715
Florissant	\$613,820
Kingshighway	\$59,768
St. Louis - AIR	\$29,869
St. Louis - ARMY	\$5,029,257
Total Expenditures:	\$17,912,429
Total Economic Impact:	\$40,840,338

ARMY NATIONAL GUARD

- 1 Bridgeton (Armory)**
Company B, 1-138 Infantry Regiment
1231st Transportation Company
- 2 Bridgeton (Lambert International Airport)**
1035th Maintenance Company
3175th Chemical Company
Field Maintenance Shop 10



SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

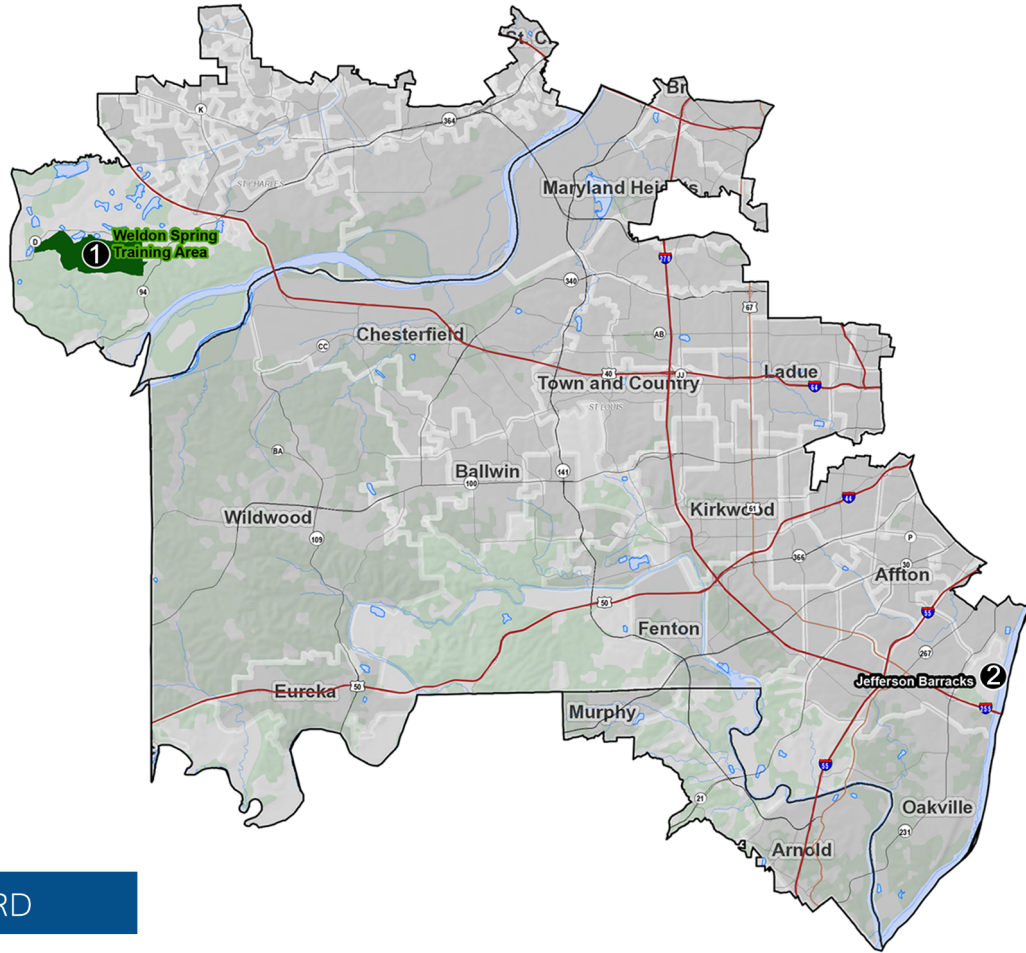
- 1** Bridgeton: Readiness center acquisition +36,988 Sqft
- 2** South Lambert: Added readiness center buildings +78,661 Sqft





MISSOURI NATIONAL GUARD UNITS

MISSOURI 2ND CONGRESSIONAL DISTRICT



Jefferson Barracks - AIR	\$15,760,096
Jefferson Barracks - ARMY	\$19,019,986
Total Expenditures:	\$34,780,082
Total Economic Impact:	\$79,298,587

ARMY NATIONAL GUARD

- ② **Jefferson Barracks**
 - 35th Military Police Brigade
 - 205th Medical Company (Ground Ambulance)
 - 1138th Transportation Company
 - Company C, 1-138 Infantry Regiment
 - Detachment 1, 1175th Military Police Company
 - Detachment 2, Company B, 35th Infantry Division
 - Detachment 2, Mo. Army NG Medical Detachment
 - 179th Cyber Protection Team

AIR NATIONAL GUARD

- ② **Jefferson Barracks**
 - 157th Air Operations Group
 - 131st Communications Flight (Detail)
 - 131st Medical Group (Detail)
 - 131st Civil Engineering Squadron
 - 239th Combat Communications Squadron
 - 131st Student Flight
 - 231st Civil Engineering Flight
 - 257th Combat Operations Flight

MILITARY INSTALLATIONS & TRAINING SITES

- ① **Weldon Spring Training Area**
Training Area

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

- ② Jefferson Barracks: Built new readiness center +126,830 Sqft
- Jefferson Barracks: Built new building (Bldg 29) +23,053 Sqft



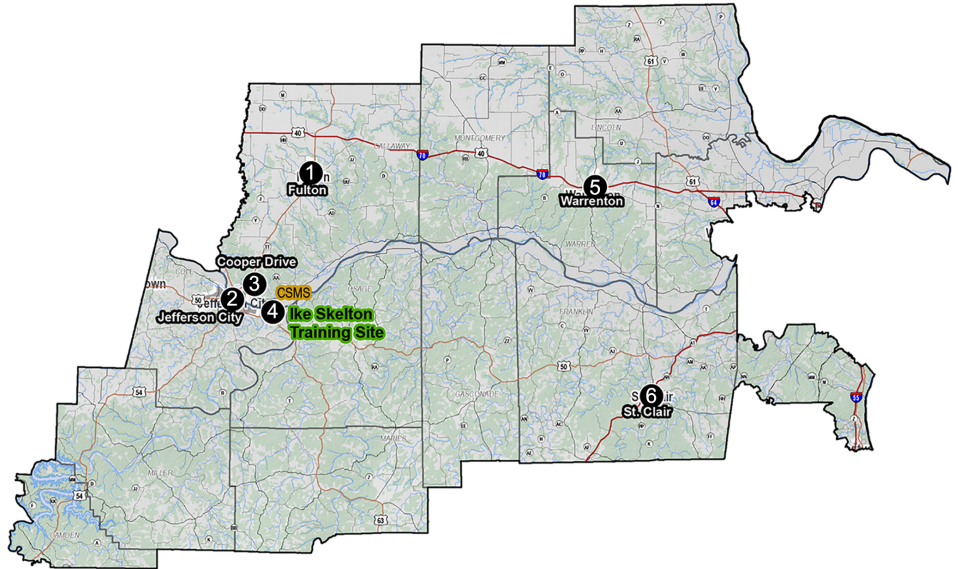


MISSOURI NATIONAL GUARD UNITS

MISSOURI 3RD CONGRESSIONAL DISTRICT



Fulton	\$3,025,525
Jefferson City - AIR	\$62,000,924
Jefferson City - ARMY	\$NA
St. Clair	\$4,130,459
St. Peters	\$381,491
Warrenton	\$4,275,168
Total Expenditures:	\$73,813,567
Total Economic Impact:	\$168,294,933



ARMY NATIONAL GUARD

AIR NATIONAL GUARD

- 1 Fulton**
HHC, 229th Medical Battalion
Detachment 12, Recruiting and Retention Battalion
- 2 Jefferson City (Blue Armory)**
Company B, 1/376th Aviation Regiment
HHC, 835th Combat Sustainment Support Battalion
Headquarters, Recruiting and Retention Battalion
Detachment 6, Recruit Sustainment Program
Company I, 39th Brigade Support Battalion
- 3 Jefferson City (Flight Facility)**
Detachment 2, Company C, 2/245th Aviation Regiment
Detachment 40, Operational Support Airlift Command
7th Civil Support Team (Joint)
- 4 Jefferson City (Ike Skelton Training Site)**
HHD, Joint Force Headquarters (Army)
Mo. Army National Guard Medical Detachment
70th Mobile Public Affairs Detachment
135th Military History Detachment
529th Judge Advocate General Detachment
429th Trial Defense Team
Combined Support Maintenance Facility
35th Troop Command
- 5 Warrenton**
3175th Military Police Company
- 6 St. Clair**
1175th Military Police Company

- 4 Jefferson City, Ike Skelton Training Site**
Headquarters, Missouri Air National Guard

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

- 4** Jefferson City: Added storage building to ISTS +4,000 Sqft
- 3** Jefferson City: Built Civil Support Team ready bay +2,400 Sqft
- 4** Jefferson City: Built ISTS Resiliency Center +3,792 Sqft
- 4** Jefferson City : Added paint drying booth, ISTS +1,800 Sqft



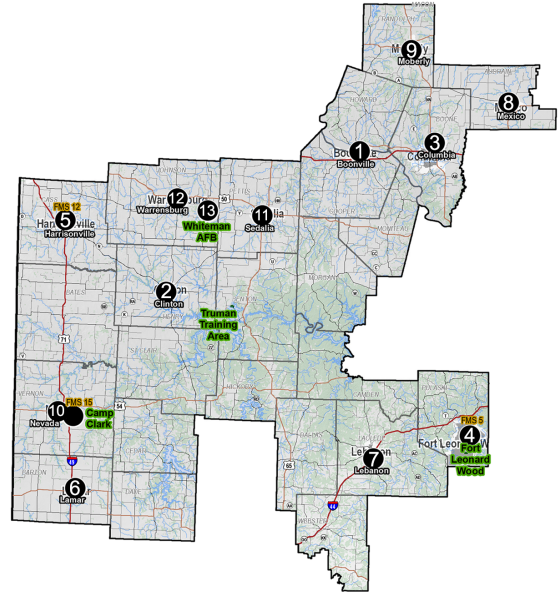


MISSOURI NATIONAL GUARD UNITS

MISSOURI 4TH CONGRESSIONAL DISTRICT



Boonville	\$2,642,176
Clinton	\$2,399,787
Columbia	\$4,871,940
Fort Leonard Wood - AIR	\$209,728
Fort Leonard Wood - ARMY	\$15,839,743
Harrisonville	\$3,272,301
Lamar	\$45,034
Lebanon	\$2,978,163
Mexico	\$510,016
Moberly	\$957,165
Nevada	\$5,084,688
Sedalia	\$11,941,489
Warrensburg	\$2,097,636
Whiteman AFB - AIR	\$40,467,505
Whiteman AFB - ARMY	\$8,743,053
Total Expenditures:	\$63,249,683
Total Economic Impact:	\$144,209,277



ARMY NATIONAL GUARD

- | | |
|--|---|
| <ul style="list-style-type: none"> 1 Boonville
Company A, 1-138th Infantry Regiment 2 Clinton
Company D, 1-138th Infantry Regiment
Detachment 1, Company D, 1-138th Infantry Regiment
Detachment 3, Recruit Sustainment Program 3 Columbia
Headquarters and Headquarters Detachment, 175th Military Police Battalion
Detachment 1, 1231st Transportation Company 4 Fort Leonard Wood
Headquarters and Headquarters Company, 35th Engineer Brigade
Headquarters, 140th Regiment – Missouri Regional Training Institute
1st Battalion (EN), 140th Regiment
2nd Battalion (GS), 140th Regiment
Regional Training Site Management
Company B, 1-135th Aviation Regiment
Detachment 2, Headquarters and Headquarters Company, 1-135th Aviation Regiment
Detachment 2, Company D, 1-135th Aviation Regiment
Detachment 1, Company E, 1-135th Aviation Regiment
235th Engineer Detachment 5 Harrisonville
1251st Transportation Company 6 Lamar
Recruiting Station | <ul style="list-style-type: none"> 7 Lebanon
70th Troop Command 8 Mexico
635th Forward Engineer Support Team Main 9 Moberly
Detachment 1, 1438th Engineer Company 10 Nevada
Detachment 1, 1251st Transportation Company 11 Sedalia
Headquarters and Headquarters Company, Combat Aviation Brigade, 35th Infantry Division 12 Warrensburg
Company C, 935th Aviation Support Battalion
Detachment 3, Company B, 935th Aviation Support Battalion 13 Whiteman Air Force Base
Headquarters and Headquarters Company, 1/135th Aviation Regiment
Company A, 1/135th Aviation Regiment
Company C, 1/135th Aviation Regiment
Company D, 1/135th Aviation Regiment
Company E, 1/135th Aviation Regiment
Detachment 3, Company E, 1/135th Aviation Regiment |
|--|---|

AIR NATIONAL GUARD

- | | |
|--|---|
| <ul style="list-style-type: none"> 13 Whiteman Air Force Base
131st Bomb Wing
131st Maintenance Group
131st Medical Group
131st Mission Support Group
131st Operations Group
110th Bomb Squadron
131st Aircraft Maintenance Squadron
131st Force Support Squadron
131st Logistics Readiness Squadron | <ul style="list-style-type: none"> 131st Maintenance Squadron 131st Operations Support Flight 131st Communications Flight 131st Comptroller Flight 131st Maintenance Operations Flight 131st Student Flight |
|--|---|

Field Maintenance Shops

- 4 Fort Leonard Wood**
Field Maintenance Shop 5
- 5 Harrisonville**
Field Maintenance Shop 12
- 10 Nevada**
Field Maintenance Shop 15

Military Installations and Training Sites

- 10 Camp Clark**
- 4 Fort Leonard Wood (Non-MONG site)**
- 13 Whiteman Air Force Base (Non-MONG site)**

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

- | | |
|--|---|
| <ul style="list-style-type: none"> 1 Boonville: Built addition to readiness center 13 Whiteman AFB: Built cold storage hangar 11 Sedalia: Built new unheated storage building 4 Fort Leonard Wood: Built new Regional Training Institute 4 Fort Leonard Wood: Acquired barracks from US Army 4 Fort Leonard Wood: Built addition to maintenance building 4 Fort Leonard Wood: Built range operations building 4 Fort Leonard Wood: Built aviation classroom 4 Fort Leonard Wood: Built addition to RTSM building | <ul style="list-style-type: none"> +5,300 Sqft +112,845 Sqft +4,000 Sqft + 53,194 Sqft + 40,640 Sqft + 8,520 Sqft + 8,000 Sqft + 1,175 Sqft + 6,492 Sqft |
|--|---|



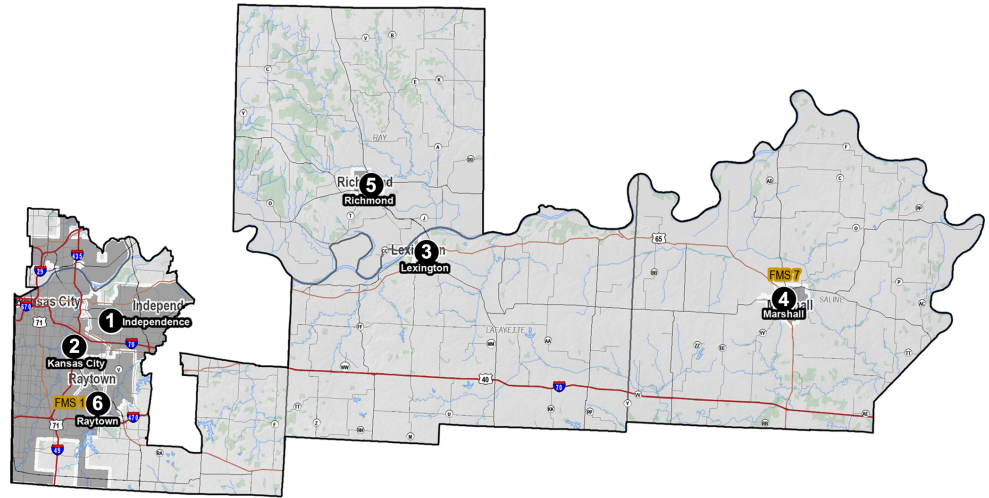


MISSOURI NATIONAL GUARD UNITS

MISSOURI 5TH CONGRESSIONAL DISTRICT



Independence	\$2,909,417
Kansas City	\$18,883,905
Lexington	\$3,885,096
Marshall	\$3,647,409
North Kansas City	\$500,801
Richmond	\$3,412,157
Raytown	\$887,594
Total Expenditures	\$34126379
Total Economic Impact:	\$77,808,144



ARMY NATIONAL GUARD

- 1 Independence**
Battery D, 1-129th Field Artillery Regiment
- 2 Kansas City**
HHC, 110th Maneuver Enhancement Brigade
HHC, 1-138th Infantry Regiment
135th Signal Company
1139th Military Police Company
1141st Engineer Company
Det. 1, 206th Area Support Medical Company
Det. 2, 1-206th FST
Det. 2, Recruit Sustainment Program
- 3 Lexington**
Det. 1, Headquarters Support Company, 35th Infantry Division
Det. 1, 548th Transportation Company
- 4 Marshall**
1128th Forward Support Company
- 5 Richmond**
1135th Engineer Company
- Field Maintenance Shops**
- 6 Raytown**
Field Maintenance Shop 1
Field Maintenance Shop 7

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

- 4 Marshall:** Added to storage building +2,400 Sqft
- 2 Kansas City:** Built addition to readiness center +8,403 Sqft



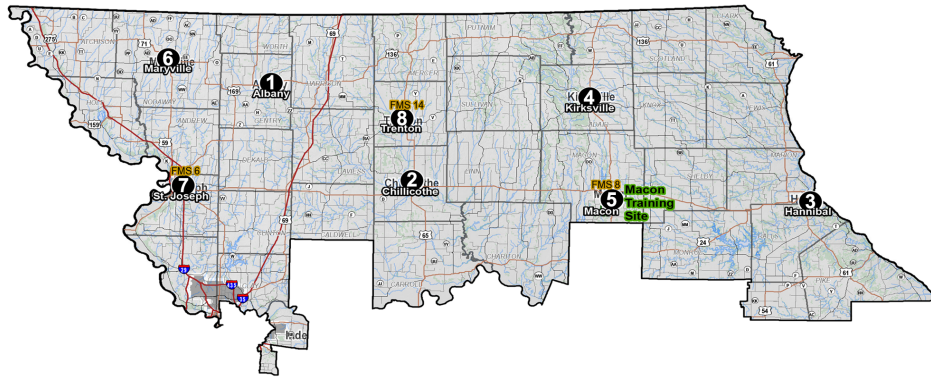


MISSOURI NATIONAL GUARD UNITS

MISSOURI 6TH CONGRESSIONAL DISTRICT



Albany	\$1,799,229
Chillicothe	\$1,888,434
Hannibal	\$881,642
Kirkville	\$365,430
Macon	\$4,140,641
Maryville	\$3,948,815
St. Joseph - AIR	\$97,861,311
St. Joseph - ARMY	\$5,800,348
Trenton	\$2,887,623
Total Expenditures:	\$119,573,473
Total Economic Impact:	\$272,627,518



AIR NATIONAL GUARD

- 7 St. Joseph (Rosecrans Air National Guard Base)**
 - 139th Maintenance Group
 - 139th Medical Group
 - 139th Mission Support Group
 - 139th Operations Group
 - 139th Aircraft Maintenance Squadron
 - 139th Civil Engineering Squadron
 - 139th Force Support Squadron
 - 139th Logistics Readiness Squadron
 - 139th Maintenance Squadron
 - 139th Operations Support Squadron
 - 139th Security Forces Squadron
 - 180th Airlift Squadron
 - 241st Air Traffic Control Squadron
 - 139th Communications Flight
 - 139th Comptroller Flight
 - 139th Maintenance Operations Flight
 - 139th Student Flight
 - 139th Airlift Wing Detachment 1, Weapons Instructor Course
 - Advanced Airlift Tactics Training Center

MILITARY INSTALLATIONS & TRAINING SITES

- 5 Macon**
Training Site
- 7 St. Joseph (Rosecrans Air National Guard Base)**

ARMY NATIONAL GUARD

- 5 Macon:** Built new field maintenance shop. +29,000 Sqft
- 5 Macon:** Built support buildings at training site +85,208 Sqft
- 8 Trenton:** Built unheated storage building +6,000 Sqft
- 7 St. Joseph:** New Fire Crash/Rescue facility +24,460 Sqft
- 7 St. Joseph:** New Security Forces Facility +6,000 Sqft
- 7 St. Joseph:** New Expeditionary Medical Support Facility +4,700 Sqft

ARMY NATIONAL GUARD

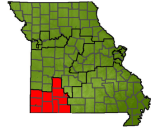
- 1 Albany**
Battery A, 1-129th Field Artillery Regiment
- 2 Chillicothe**
Battery B, 1-129th Field Artillery Regiment
- 3 Hannibal**
Detachment 1, 3175th Military Police Company
- 4 Kirkville**
Recruiting Station
- 5 Macon**
1438th Engineer Company
Detachment 8, Recruit Sustainment Program
Field Maintenance Shop 8
Training Site Field Maintenance Shops
- 6 Maryville**
Headquarters and Headquarters Battery, 1-129th Field Artillery Regiment
Detachment 11, Recruiting & Retention Battalion (RSP)
- 7 St. Joseph**
Company B, 35th Infantry Division
Company C, 35th Infantry Division
Detachment 1, Company A, 35th Infantry Division
Detachment 1, Recruit Sustainment Program
Field Maintenance Shop 6
- 8 Trenton**
Field Maintenance Shop 14
548th Transportation Company



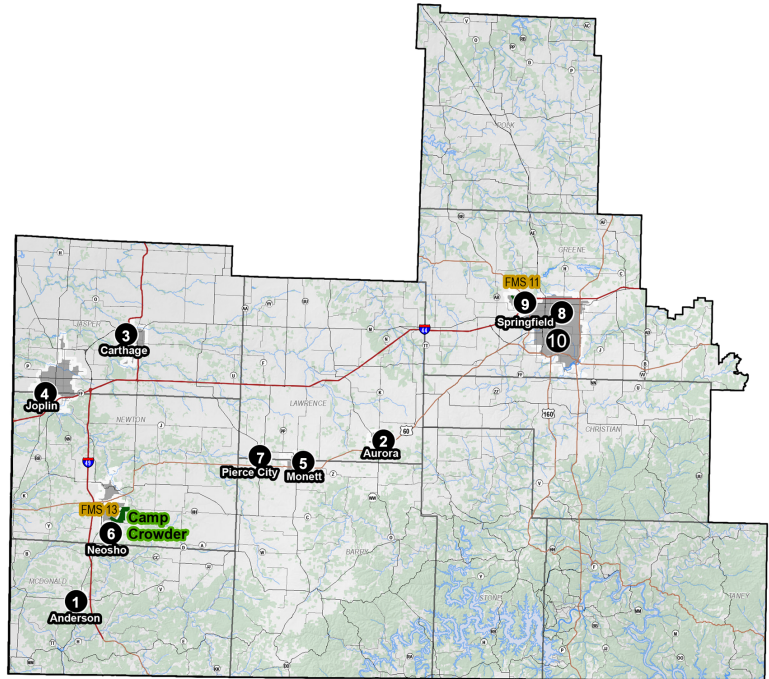


MISSOURI NATIONAL GUARD UNITS

MISSOURI 7TH CONGRESSIONAL DISTRICT



Anderson	\$1,636,540
Aurora	\$24,181,813
Carthage	\$2,332,952
Joplin	\$5,336,182
Monett	\$3,313,382
Neosho	\$2,899,966
Ozark	\$439,764
Pierce City	\$2,208,429
Springfield	\$35,465,196
Springfield AVCRAD	\$40,339,690
Total Expenditures:	\$118,153,914
Total Economic Impact:	\$269,390,924
Assigned Personnel:	1,802



ARMY NATIONAL GUARD

- 1 Anderson**
Det. 1, 1241st Transportation Company
- 2 Aurora**
Co. A, 935th Aviation Support Battalion
- 3 Carthage**
294th Engineer Company
- 4 Joplin**
HHD, 203rd Engineer Battalion
Forward Support Company, 203rd Engineer Battalion
Det. 10, Missouri Recruiting and Retention (RSP)
- 5 Monett**
1241st Transportation Company
- 6 Neosho**
Det. 1, Missouri Medical Detachment
Field Maintenance Shop 13
- 7 Pierce City**
276th Engineer Company
- 8 Springfield (Armory)**
Headquarters Support Company, 935th Aviation Support Battalion
206th Area Support Medical Company
1136th Military Police Company
Det. 1, 276th Engineer Company
Det. 4, Recruit Sustainment Program
135th Army Band
HSC, 935 Aviation Support Battalion
- 9 Springfield (Flight Facility)**
HHD, 1107th Aviation Group
Co. A, 1107th Aviation Group
Co. B, 1107th Aviation Group
Det. 2, Company G, 2/149 MEDEVAC
Det. 6, Company D, 2/149 MEDEVAC
Det. 6, Company E, 2/149 MEDEVAC
Field Maintenance Shop 11

AIR NATIONAL GUARD

- 10 Springfield (Recruiting Station)**
Missouri Air National Guard Recruiting Station

MILITARY INSTALLATIONS & TRAINING SITES

- 6 Camp Crowder**
Military Installations and Training Site.
- 9 Springfield**
Aviation Classification & Repair Activity Depot

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

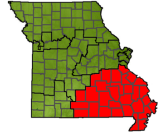
- 6 Camp Crowder:** Built new training support building +2,250 Sqft
- 5 Monett:** Built addition to readiness center +4,220 Sqft
- 9 Springfield:** Built addition to AVCRAD +117,970 Sqft
- 9 Springfield:** Acquired new field maintenance shop +15,145 Sqft



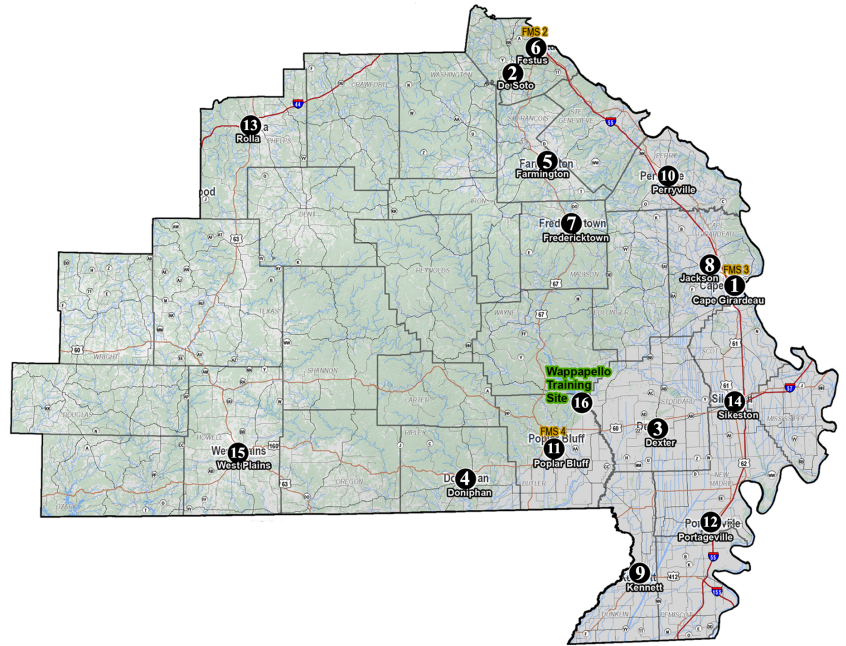


MISSOURI NATIONAL GUARD UNITS

MISSOURI 8TH CONGRESSIONAL DISTRICT



Cape Girardeau	\$7,365,910
Desoto	\$1,270,529
Dexter	\$1,665,460
Doniphan	\$59,916
Farmington	\$2,371,409
Festus	\$4,945,503
Fredericktown	\$2,037,794
Jackson	\$1,572,459
Kennett	\$1,392,428
Perryville	\$1,392,428
Poplar Bluff	\$4,022,156
Portageville	\$50,719
Rolla	\$3,192,517
Sikeston	\$1,599,848
Wappapello	\$124,168
West Plains	\$1,873,980
Total Expenditures:	\$24,635,325
Total Economic Impact:	\$56,168,541



ARMY NATIONAL GUARD

- 1 Cape Girardeau**
HHC, 1140th Engineer Battalion
Forward Support Company, 1140th Engineer Battalion
Det. 5, Recruit Sustainment Program
Field Maintenance Shop 3
- 2 De Soto**
735th Quartermaster Co.
- 3 Dexter**
1221st Transportation Co.
- 4 Doniphan**
Recruiting Station
- 5 Farmington**
1138th Engineer Co.
- 6 Festus**
220th Engineer Co.
Det. 7, Recruit Sustainment Program
Field Maintenance Shop 2
- 7 Fredericktown**
220th Transportation Battalion
- 8 Jackson**
Det. 1, 1137th Military Police Co.
- 9 Kennett**
1137th Military Police Co.
- 10 Perryville**
Det. 1, Company C, 1-138th Infantry Reg.
Det. 1, 1138th Transportation Co.
- 11 Poplar Bluff**
HHD, 205th Military Police Battalion
Field Maintenance Shop 4
- 12 Portageville**
Recruiting Station
- 13 Rolla**
Det. 1, 735th Field Service Company
Det. 1, 1136th Military Police Company
335th Engineer Platoon
- 14 Sikeston**
Detachment 1, 1221st Transportation Company
- 15 West Plains**
1142nd Engineer Company (Sapper)
- 16 Wapapello Training Site**
Military Installations and Training Sites

MILITARY INSTALLATIONS & TRAINING SITES

SIGNIFICANT INFRASTRUCTURE IMPROVEMENTS SINCE 2009

10 Perryville: Built addition to readiness center	+ 3,317 Sqft
1 Cape Girardeau: Added storage building	+ 1,500 Sqft
3 Dexter: Built new unheated storage building	+ 2,400 Sqft
9 Kennett: Added to storage building	+ 2,425 Sqft



MISSOURI NATIONAL GUARD

Combat Aviation Brigade, 35th Infantry Division - Sedalia

1/135th Aviation Regiment (Assault)

- Headquarters and Headquarters Company
- Detachment 1, Headquarters and Headquarters Company
- Company A
- Company B
- Company C
- Company D
 - Det. 1, Co. D, 1/285th Aviation Regiment (Attack)
- Company E
 - Det. 1, Co. E

935th Aviation Support Battalion

- Headquarters and Headquarters Company, 935th Aviation Support Battalion
- Company A, 935th Aviation Support Battalion
- Det. 3, Company B, 935th Aviation Support Battalion
- Company C, 935th Aviation Support Battalion
- Det. 6, Company D, 2/149th MEDEVAC
- Det. 6, Company E, 2/149th MEDEVAC
- Det. 2, Company G, 2/149th MEDEVAC
- Det. 2, Company C, 2/245th Aviation Regiment
- Det. 40, Operational Support Airlift Command
- Company B, 1/1376 Aviation Regiment

110th Maneuver Enhancement Brigade - Kansas City

220th Transportation Battalion

- 548th Transportation Company (Palletized Load System)
 - Det. 1, 548th Transportation Company
- 1231st Transportation Company (Light)
 - Det. 1, 1231st Transportation Company
- 1241st Transportation Company (Medium)
 - Det. 1, 1241st Transportation Company
- 1251st Transportation Company (Medium)
 - Det. 1, 1251st Transportation Company

1-138th Infantry Regiment

- Headquarters and Headquarters Company
 - Det. 2, 1-206th Fire Support Team
- Company A
- Company B
- Company C
 - Det. 1, Company C
- Company D

1-129th Field Artillery Regiment

- Headquarters and Headquarters Battery
- Battery A • Battery B • Battery D
- 1128th Forward Support Company

135th Signal Company

35th Engineer Brigade - Fort Leonard Wood

203rd Engineer Battalion

- Headquarters and Headquarters Company
- Forward Support Company
- 294th Engineer Company (Support)
- 276th Engineer Company (Vertical)
 - Det. 1, 276th Engineer Company
- 1141st Engineer Company (Sapper)
- 335th Engineer Platoon (Area Clearance)
- 1135th Engineer Company (Clearance)

1140th Engineer Battalion

- Headquarters and Headquarters Company
- Forward Support Company
- 1438th Engineer Company (Multirole Bridge Company)
 - Det. 1, 1438th Engineer Company
- 1138th Engineer Company (Sapper)
- 220th Engineer Company (Horizontal)
- 1142nd Engineer Company (Sapper)

1107th Aviation Group - Springfield

- Headquarters and Headquarters Company
- Company A

- Company B

35th Infantry Division - Lexington

- Det. 1, Company A (Operations)
- Company B (Intelligence and Sustainment)

- Det. 2, Company B
- Company C (Signal)

35th Military Police Brigade - Jefferson Barracks

175th Military Police Battalion

- 1139th Military Police Company
- 3175th Military Police Company
 - Det. 1, 3175th Military Police Company

205th Military Police Battalion

- 1175th Military Police Company
 - Det. 1, 1175th Military Police Company
- 1137th Military Police Company
 - Det. 1, 1137th Military Police Company
- 1136th Military Police Company
 - Det. 1, 1136th Military Police Company

UNIT ORGANIZATION

Headquarters, Missouri Air National Guard - Jefferson City

139th Airlift Wing- St. Joseph

139th Operations Group

- 180th Airlift Squadron
- 139th Operations Support Squadron
- 241st Air Traffic Control Squadron

139th Mission Support Group

- 139th Force Support Squadron
- 139th Communications Flight
- 139th Security Forces Squadron
- 139th Civil Engineering Squadron
- 139th Logistics Readiness Squadron
- 139th Student Flight

131st Bomb Wing - Whiteman Air Force Base / Jefferson Barracks / Fort Leonard Wood

131st Medical Group

- 131st Medical Group Detail – Jefferson Barracks

131st Operations Group

- 110th Bomb Squadron
- 131st Operations Support Flight

131st Mission Support Group

- 131st Force Support Squadron
- 131st Logistics Readiness Squadron
- 131st Communications Flight
- 131st Communications Flight Detail – Jefferson Barracks
- 131st Civil Engineering Squadron
- 131st Student Flight

139th Maintenance Group

- 139th Aircraft Maintenance Squadron
- 139th Maintenance Operations Flight
- 139th Maintenance Squadron

139th Medical Group

139th Comptroller Flight

139th Airlift Wing Det.1, Weapons Instructor Course

131st Maintenance Group

- 131st Aircraft Maintenance Squadron
- 131st Maintenance Squadron
- 231st Maintenance Operations Flight

157th Air Operations Group

239th Combat Communications Squadron

231st Civil Engineering Flight

131st Comptroller Flight

131st Bomb Wing Detachment 1 – Cannon Range

Missouri Army National Guard Supporting Elements (Generating Force)

70th Troop Command

- 7th Civil Support Team
- 135th Army Band
- 70th Mobile Public Affairs Detachment
- 135th Military History Detachment
- 179th Cyber Protection Team
- 229th Multifunctional Medical Battalion
 - 206th Area Support Medical Company
 - Det. 1, 206th ASMC
 - 205th Ground Ambulance Company
- 835th Combat Sustainment Support Battalion
 - 1035th Maintenance Company
 - 735th Field Service Company
 - Det. 1, 735th FSC
 - 1221st Transportation Company
 - Det. 1, 1221st Transportation Company
 - 1138th Transportation Company
 - Det. 1, 1138th Transportation Company
 - 3175th Chemical Company
- Headquarters and Headquarters Detachment – Joint Force Headquarters (Army)
 - 429th Judge Advocate General Detachment
 - 529th Judge Advocate General Detachment
 - Counter Drug Task Force

Missouri Medical Detachment

- Troop Medical Clinic 1
- Troop Medical Clinic 2
- Troop Medical Clinic 3

Missouri Army National Guard Training Center

- MOARNG TC - Camp Crowder
- MOARNG TC - Fort Leonard Wood
- MOARNG TC - Wappapello
- MOARNG TC - Macon

Missouri Army National Guard Recruiting & Retention

- Det. 1, Recruit Sustainment Program • Det. 2, Recruit Sustainment Program
- Det. 3, Recruit Sustainment Program • Det. 4, Recruit Sustainment Program
- Det. 5, Recruit Sustainment Program • Det. 6, Recruit Sustainment Program
- Det. 7, Recruit Sustainment Program • Det. 8, Recruit Sustainment Program
- Det. 9, Recruit Sustainment Program • Det. 10, Recruit Sustainment Program
- Det. 11, Recruit Sustainment Program • Det. 12, Recruit Sustainment Program

140th Regiment – Missouri Regional Training Institute

- 2nd Battalion, 140th Regiment (RTI)
- 1st Battalion, (En), Training Battalion
- Regional Training Site Maintenance

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